

NATIONAL MARINE CONTAINER TRANSPORTATION SYSTEM A CALL TO ACTION

FASTER FREIGHT CLEANER AIR CONFERENCE

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Who Are We ...

- Beneficial Cargo Owners
 - U.S. Exporters
 - Importers (U.S. brand names)
 - U.S. Manufacturers
 - U.S. Retailers

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Some Things You Should Know. . .

- Cargo Owners don't generally own trucks
- > Cargo Owners don't own locomotives
- Cargo Owners don't own terminal equipment
- Cargo owners don't own steamship lines
- > We Own Cargo!

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More things you should know . . .

- Cargo Owners are not foreign corporations.
- Cargo Owners pay all of the bills for the freight that moves through the ports.
- > Cargo Owners are the customers of truckers, railroads, terminal operators and steamship lines.



Emerging Trends...

- > Sourcing and global manufacturing.
- > Port diversification
 - Alternate Gateways.
 - Mexico & Canada.
- > More transload business.
- > Higher inventory costs. |IT to |IC.

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The Challenges...

- > Maintaining a reliable supply chain
- > Minimizing supply chain costs in the face of:
 - Fuel surcharges
 - Traffic Mitigation Fees (PierPass)
 - Security Charges
 - Container Taxes

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The Challenges . . .

- > Maximizing infrastructure through:
 - Business Practice Changes
 - New Investment in the RIGHT infrastructure
- National Goods Movement Policy

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A Reliable Supply Chain

- Diversify port callings
- Develop alternate Asian Gateways
 - Surface transportation infrastructure
 - · Additional first call sailings
- > All Water Routes
 - Suez Canal
 - Panama Canal Expansion

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Minimizing Supply Chain Costs

- Increase speed to market reduce inventories (JIT).
- > Increase container and truck productivity.
- ➤ Invest in security private solutions.
- > Off hours operations/terminal productivity.
- > Oppose new taxes on international commerce.

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Maximizing Infrastructure

Business Practice Changes

- > Spread out vessel sailings and arrivals.
- > Provide more sailings to alternate gateways.
- > Extend hours of operation.
- Better business forecasting and information sharing.



Maximizing Infrastructure

Business Practice Changes

- > Improve Terminal Efficiencies.
 - · Chassis Pools.
 - · Managing free time.
 - Metrics, benchmarking and "best practices."
 - Appointment systems.

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Maximizing Infrastructure

New Investment in the RIGHT Infrastructure

- Expand investment in intermodal rail
 - Tax incentives.
 - Projects that support alternate gateways & corridors.
 - East-West rail interchanges.
 - · Cautious approach on short haul rail.

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Maximizing Infrastructure

New Investment in the RIGHT Infrastructure

- > Grants, incentives for trucker investment in more efficient, cleaner equipment.
- Identification of & investment in "last mile" port connector projects.
- > Truck only lane projects.
- > Cautious approach on short sea.

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National Goods Movement Policy

- > Shippers must make this a priority before government will.
- > Set priorities, then look for funding.
 - State Government goods movement priorities.
 - Projects of National Significance.
 - Highway trust fund financing & pricing options.
- MTSNAC policy direction



Conclusion

- Containerized freight system is essential to U.S. economic and consumer interests.
- > The public sector has a role in setting policy with stakeholder input.
- The private sector MUST:
 - · Change business practices.
 - · Identify critical infrastructure priorities.
 - Advocate for Goods Movement Policy at the National Level.

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